





## Users

#### Here's a summary of our key findings from the 6 users interviewed

- Most of the tasks were simple information or service requests all users who called the Council said that the calls were dealt with quickly and easily.
- > Majority of users defaulted to mobile use reflection of the simplicity of task at hand.
- All users had difficult web experiences on Council website resulting in going back to Google for better search functionality or calling the Council directly.
- > All users voiced a preference to self serve where possible if this is not possible, or if it is difficult, they would not hesitate to call.
- These are paying customers but they cant switch if they have a bad or unsatisfactory service. If their issue is not resolved, they usually have to adopt inconvenient alternative solutions.



Experience map

#### Waste & Recycling: NE Derbyshire District Council

	Trigger Need	Online Search	Search Council Website	Contact Council	Task Resolution
User Needs	I want to get information / resolve an issue So I can dispose of my waste properly	I want to find information from my local council So I can contact them / resolve my issue	I want to find specific information / request a service So I can resolve my issue and get back to normal	I want to call the council So I can resolve my issue	I want to be able to rely on council services So I can avoid inconvenient alternative solutions
Actions + Tasks	<ul> <li>Move to a new house - need to set up the basics</li> <li>Realise there is an issue with current bin set up</li> </ul>	<ul> <li>Search on Google</li> <li>Find the right Council to contact / seek further information</li> </ul>	<ul> <li>Search for information</li> <li>Try to complete a task / self serve</li> <li>Search for a contact number</li> </ul>	<ul> <li>Call Council - call centre and direct department numbers</li> <li>Provide simple information as requested by Council</li> </ul>	<ul> <li>Wait for solution or resolution (service request)</li> <li>Find short / long tern alternative solutions if told 'no'</li> </ul>
Channels + Devices	AT HOME IN PERSON	MOBILE SEARCH ENGINE	MOBILE COUNCIL WEBSITE	MOBILE COUNCIL WEBSITE	AT HOME IN PERSON
Emotional	"I was expecting information from the council" "My bin has gone missing!"	"I always get confused, I need to check the council logo to make sure its the right one"	"I had to go back to Google to search for a specific page on that website"	"It was quickly answered and quickly resolved - I felt reassured"	"I don't want to come across as someone who complains" <sup>II</sup> cant keep going like this forever! I will have to call again"
Pain Points	<ul> <li>New to this area - I don't know what to do / who to contact</li> <li>Something unexpected has happened - I have to find a solution</li> </ul>	<ul> <li>Unsure which is the correct council to reach out to</li> </ul>	<ul> <li>IA and content not useful</li> <li>Poor internal search and taxonomy - back to Google</li> <li>Don't have mobile friendly site</li> </ul>	<ul> <li>Confusion over prices</li> <li>Being transferred in order to make payment over the phone</li> </ul>	<ul> <li>Adopting inconvenient alternative solutions as Council can't provide service</li> <li>No confirmations or alerts - bins just show up!</li> </ul>
Compelling forces	<ul> <li>Habit: what did I do before / how did I previously solve this?</li> <li>Anxiety: I need something fixed and I don't know how / how long it will take</li> </ul>	<ul> <li>Habit: Google search engine is first port of call '<i>Googling</i>'</li> <li>Habit: Mobile search - quick and convenient</li> </ul>	<ul> <li>Anxiety: only option / not meeting expectations online</li> <li>Habit: self help is first port of call - but will call if stuck</li> </ul>	<ul> <li>Pull / Habit: Calling will resolve my issue quicker</li> <li>Push: couldn't do it online, so must resolve my issue now</li> </ul>	<ul> <li>Anxiety: feeling stuck</li> <li>Anxiety: no tracking (new bins)</li> <li>Push: still has to dispose of waste (office / tip)</li> </ul>

User interview quotes

"I expected to be given some information by the council when I moved in..."

"I got a call to sort out my council tax - that was really handy! One less thing on my list"



### Key findings Stakeholders

Summary of our key findings from the stakeholders interviewed

- > The vast majority (99%) of calls can be handled by a first-line operative
- > Waste & Recycling makes up a significant proportion of inbound calls (14.5%) compared to Planning (4%)
- > Cost of provisioning inbound Waste and Recycling calls across the 4 councils is more than £1.1m annually
- > Users would like to self-serve, but not all councils have a full range of Waste & Recycling asks available through self-service (e.g. Missed Bins)
- Some councils have real-time data available from collection teams. Others are still developing this integration, which has real power for enhancing self-service
- Pre-empting customer needs (e.g. proactively informing them if a bin goes back in the lorry) is an obvious way to reduce the need for users to make contact



# **Use Cases for Chatbots**

Complex human-driven enquiries

(e.g. I want to contest a decision on my Planning application)

#### Task-based enquiries

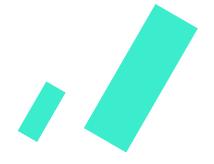
(e.g. I want to order a replacement bin)

#### Information Requestion

(e.g. What day is my green bin collected)

Bad use-cases for chatbots

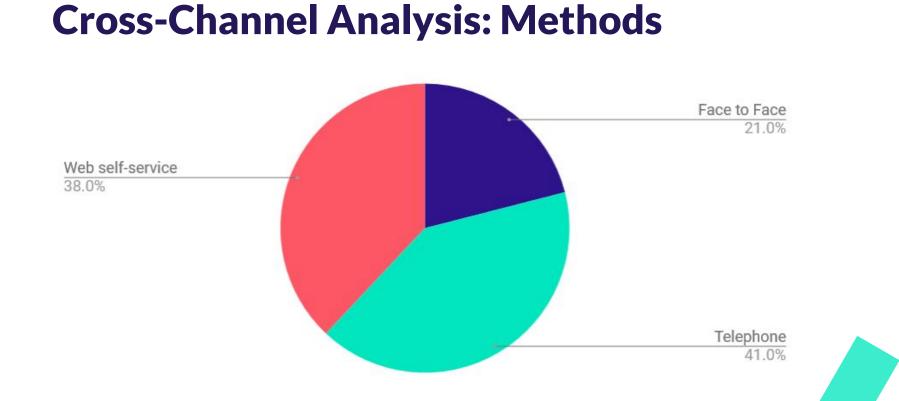
Good use-cases for chatbots



## **Reasons for Contact**

Reason	Volume	Type / URL	
Report Missed Collection	25%	Task	
Report Dumped Rubbish	38%	Task	
Arrange Bulky Collection	18.6%	Task	
Info on Recycling centre	5%	5% Info	
Commercial collection	4.9%	Task	
Damaged Lid	7.2%	Task	
Request new bin	0.3%	Task	

Based off data from Doncaster Council



# **Cross-Channel Analysis: Costs**



#### Stakeholder quote

"Budgetary constraints are one of the biggest concerns of the council. We want to save money, but it's not just about value - it's also about efficiency in these services while still striving for excellence. I think that's where digital comes in - with channel-shifting the customer mindset."





Here's a summary of the councils' experience this past week

> What were your key findings?

Lessons learned

> What you're still not sure about



## What's next? Open floor

What's next? Revs and Bens: Torchbox at Redditch while Bromsgrove, Preston, and Adur & Worthing research

**>** How is recruitment going?

> Any questions?

# Torchbox